

Financial Results Presentation Materials for the Nine Months Ended December 31, 2025

Kyodo Printing Co., Ltd.

February , 6 , 2026

TOMOWEL
Future creation for all

- 01 Summary of Financial Results**
- 02 Full-year Financial Results Forecast**
- 03 appendix**

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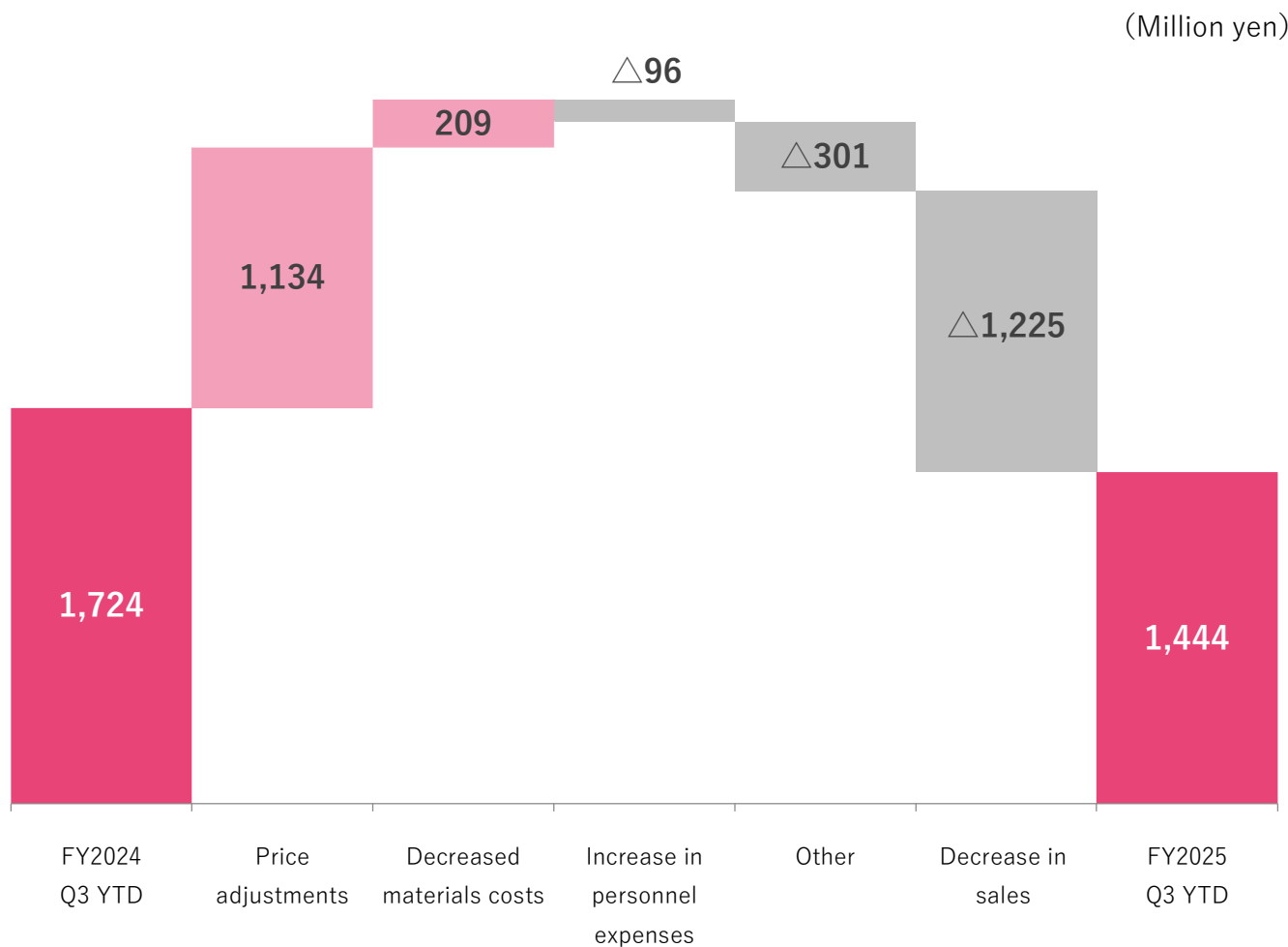
Summary of Financial Results

Highlights of Financial Results for the Nine Months Ended December 31, 2025

- ✓ The “Living and Industrial Materials business” grew, but in information-related businesses, sales decreased due to implementing selective order acceptance. Operating profit also decreased, due to factors including the impact of a decline in sales, and slow to pass on costs to prices.
- ✓ The sale of cross-shareholdings was executed in accordance with company policy. Profit attributable to owners of parent increased from the Q3 FY2024 increased, partly due to the impact of rising stock prices.

	(Million yen)	Q3 YTD/FY2024 Results	Q3 YTD/FY2025 Results	Y/Y change	(percentage)	End of FY2025 Forecasts	(Rate of Progress)
Net sales		75,123	73,525	△1,597	(△2.1%)	103,500	(71.0%)
Information communication		26,011	24,189	△1,821	(△7.0%)	34,800	(69.5%)
Information Security		23,095	22,827	△267	(△1.2%)	32,500	(70.2%)
Living and industrial materials		24,412	24,867	+ 455	(+ 1.9%)	34,000	(73.1%)
Other		1,604	1,640	+ 36	(+ 2.3%)	2,200	(74.6%)
Operating income/losses		1,724	1,444	△279	(△16.2%)	2,800	(51.6%)
Information communication		△155	△234	△78	(-)	△150	(-)
Information Security		1,576	863	△712	(△45.2%)	2,250	(38.4%)
Living and industrial materials		883	1,098	+ 215	(+ 24.4%)	1,650	(66.6%)
Other (Reconciliations)		△579	△283	+ 295	(-)	△950	(-)
Ordinary income/losses		2,159	1,954	△204	(△9.5%)	3,250	(60.1%)
Profit attributable to owners of parent		2,392	2,841	+ 448	(+ 18.8%)	3,850	(73.8%)

Analysis of Changes in Operating income/losses



✓ Decreased materials costs

- Materials costs declined due to a reduction in paper media.

✓ Price adjustments & Decrease in sales

- Slow in passing on price increases for some products.
- Decreased in information-related businesses sales.

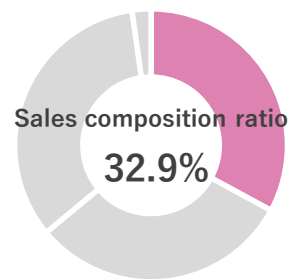
✓ Increase in personnel expenses

- The increase in personnel expenses due to wage increases was minimal as closing the Tomakomai plant reduced the workforce.

✓ Other

- The outsourcing cost increased due to an increase in planning and production resulting from expansion of, among other things, in-store sales promotion services, also due to other temporary factors associated with business base realignment.

Information communication

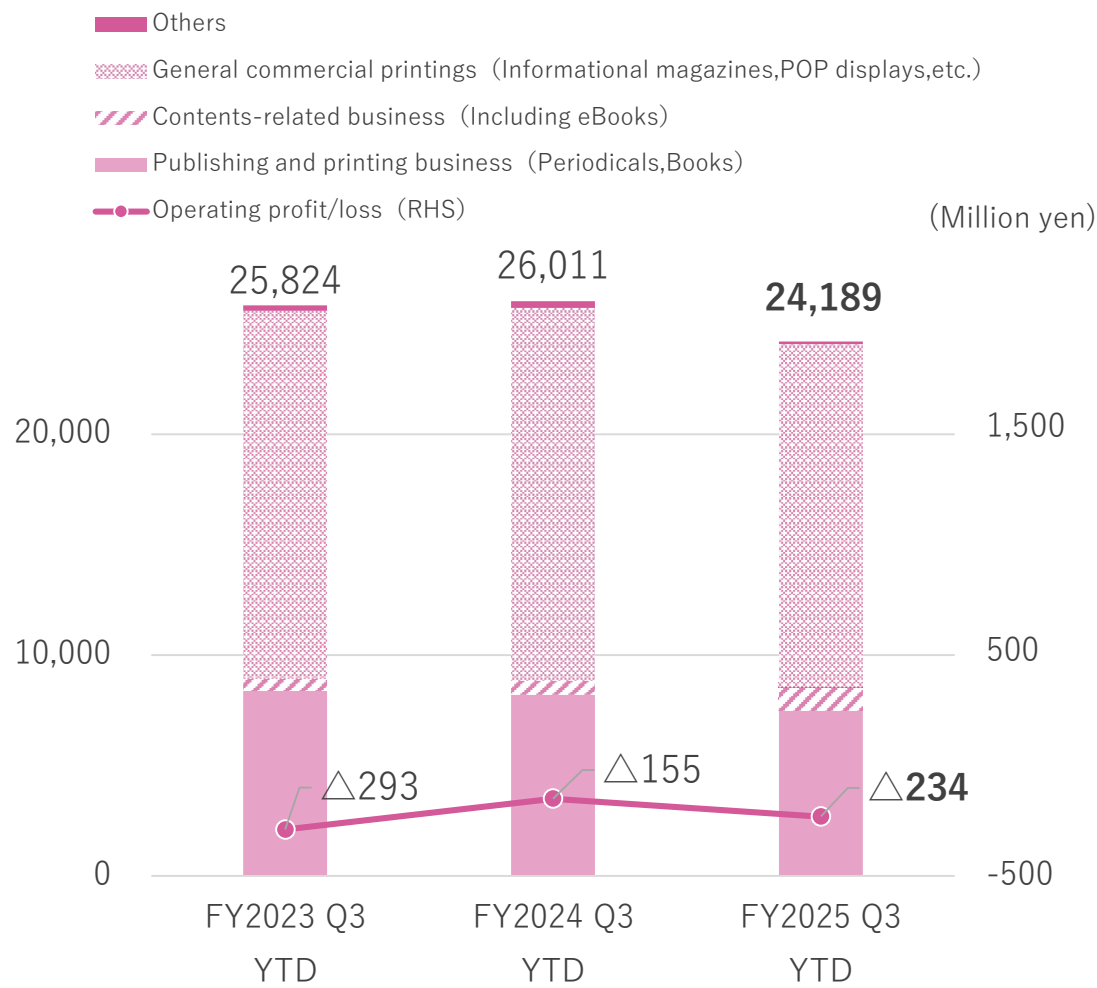


	(Million yen)	Y/Y change
Net sales	24,189	(△7.0%)
Operating income/ losses	△234	(—)

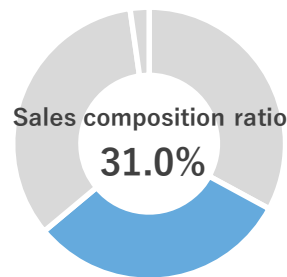
Main points up to Q 3

- Demand for paper media has declined in both publishing and general commercial printing. Sales decreased, partly due to the impact of order acquisition activities prioritizing profitability.
- IR field (such as the production of integrated reports), in-store sales promotion services, and original digital comics showed steady performance.
- Although fixed costs decreased due to revision of production system, operating profit was lower than the previous fiscal year due to the impact of lower sales.
- In Q4, we expect to see growth in education & training service solutions and various event-related areas. And will also promote further production system optimization and price adjustments in line with demand for paper media.

Illustration of change of sales by product category



Information security

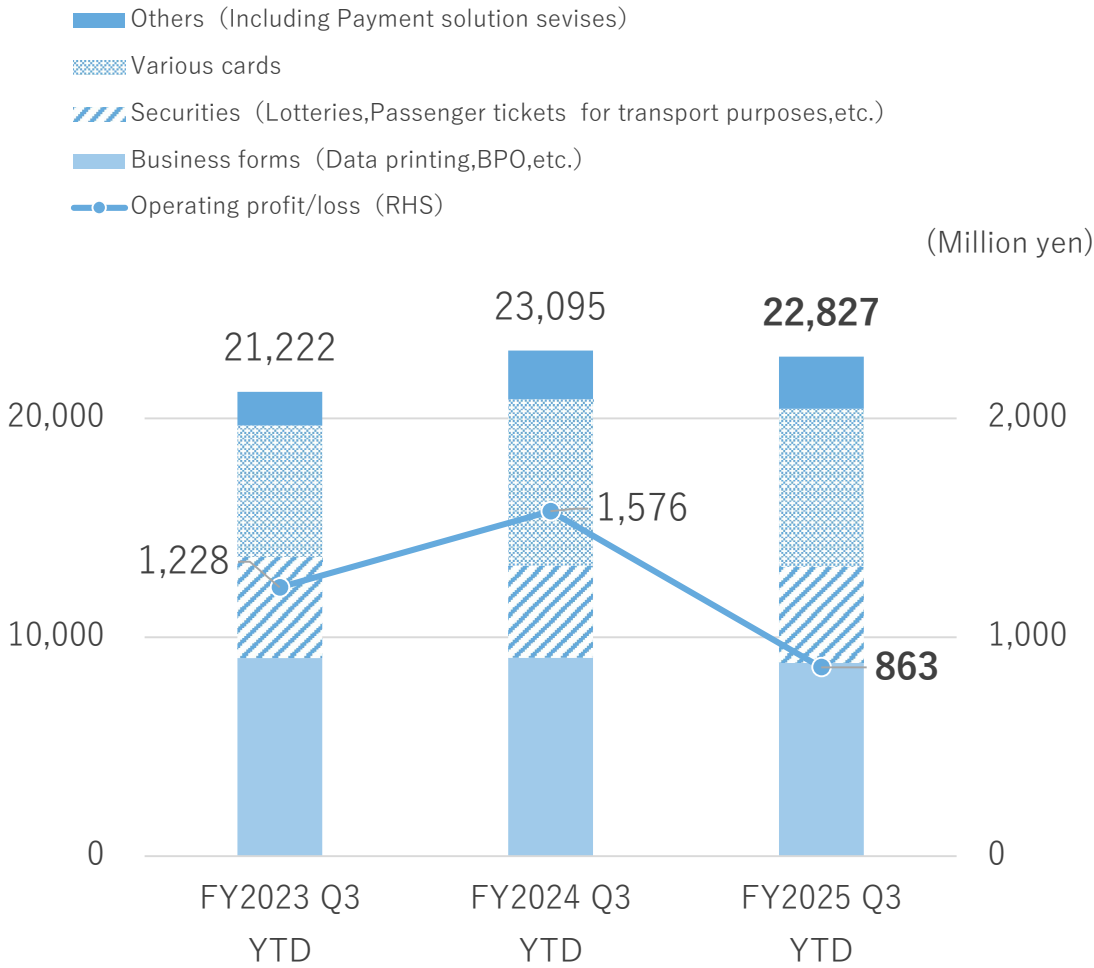


	(Million yen)	Y/Y change
Net sales	22,827	(△1.2%)
Operating income/losses	863	(△45.2%)

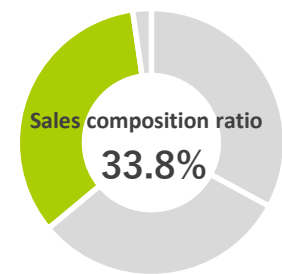
Main points up to Q 3

- Information services BPO in areas such as healthcare grew , but this was not enough to offset the impact of fewer large-scale projects in existing BPO compared to the previous year.
- Orders for smart cards for transport purposes and credit cards have decreased.
- Operating profit fell below the previous year's level due to delayed price pass-through for logistics costs and a downward trend in order unit prices caused by intensifying competition.
- In Q4, we expect to see expansion of new orders in existing BPO such as local governments, and information service BPO.

Illustration of change of sales by product category



Living and industrial materials

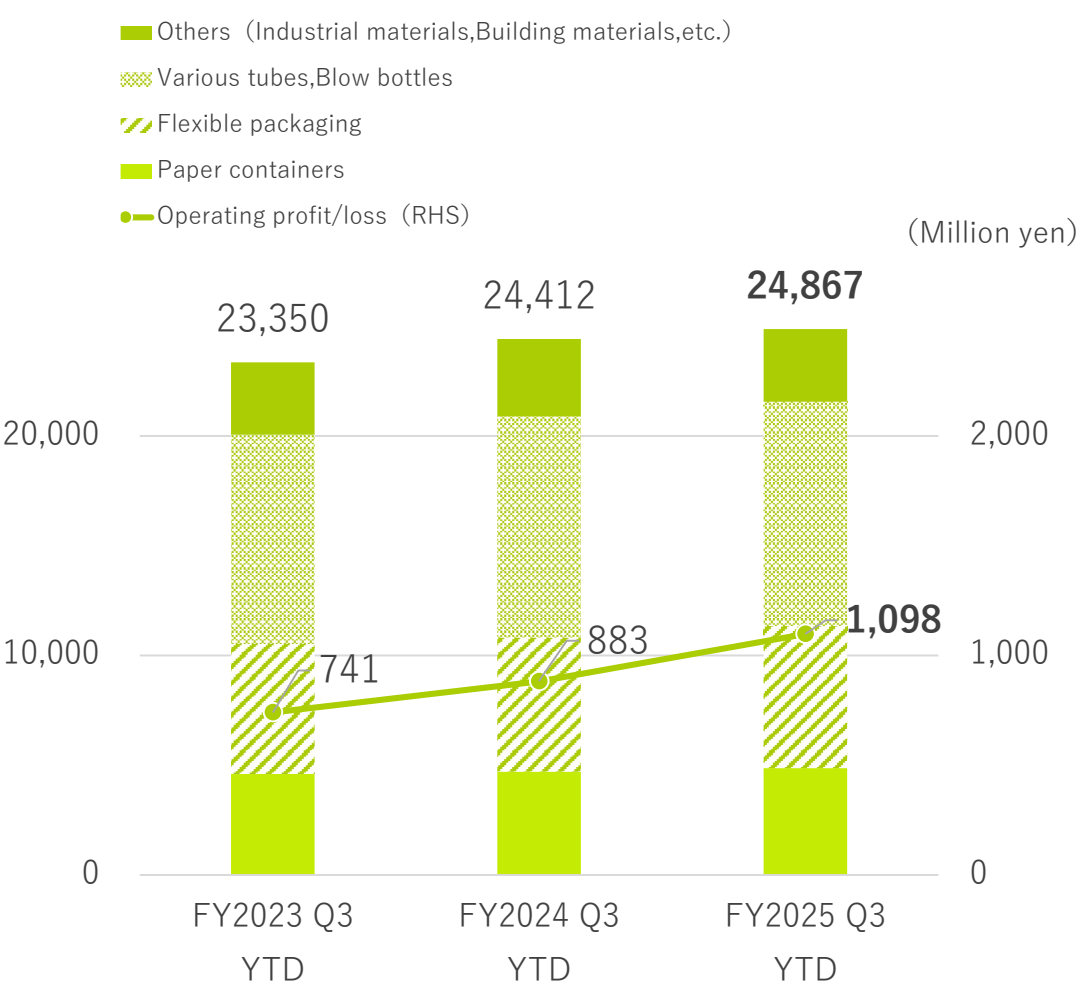


	(Million yen)	Y/Y change
Net sales	24,867	(+ 1.9%)
Operating income/losses	1,098	(+ 24.4%)

● Main points up to Q 3

- Among paper containers, sales of wrap cartons grew.
- Flexible packaging, particularly lid materials for instant noodles, liquid packaging performed well.
- Sales of tubes for cosmetics will grow.
- Operating profit also increased due to increased net sales and progress in price adjustments.
- Q4 and beyond, we will continue to pursue sales growth while improving profit margins through efficiency investments and price adjustments.

● Illustration of change of sales by product category



02

Full-year Financial Results Forecast

FY2025 forecast

For the 4 Q, we anticipate increased orders for flexible packaging and tubes in the “Living and Industrial Materials business”, new orders from local government entities in information-related businesses, and the effects of cost-reduction initiatives.

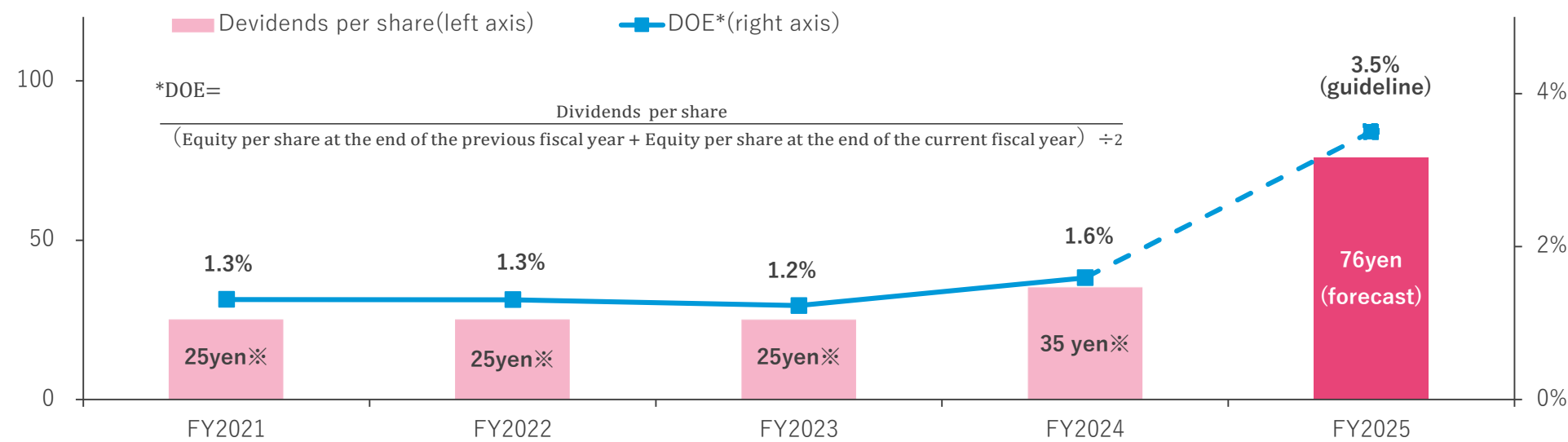
(Million yen)	Previous year's results	End of FY2025		Q3 YTD/FY2025	
		Forecasts	(YoY change)	Results	Rate of Progress
Net sales	99,977	103,500	(+ 3.5%)	73,525	(71.0%)
Information communication	34,658	34,800	(+ 0.4%)	24,189	(69.5%)
Information security	30,755	32,500	(+ 5.7%)	22,827	(70.2%)
Living and industrial materials	32,331	34,000	(+ 5.2%)	24,867	(73.1%)
Other	2,231	2,200	(△1.4%)	1,640	(74.6%)
Operating income/losses	2,331	2,800	(+ 468)	1,444	(51.6%)
Information communication	△176	△150	(+ 26)	△234	(—)
Information security	1,954	2,250	(+ 295)	863	(38.4%)
Living and industrial materials	1,211	1,650	(+ 438)	1,098	(66.6%)
Other (Including reconciliations)	△657	△950	(△292)	△283	(—)
Ordinary income/losses	2,746	3,250	(+ 503)	1,954	(60.1%)
Profit attributable to owners of parent	3,310	3,850	(+ 539)	2,841	(73.8%)

●Dividends in the Fiscal Year Ending March 31, 2026

Based on the following policies, ***dividends are expected to be 76 yen per share** (comprising an interim dividend of 38 yen and a year-end dividend of 38 yen) , **unchanged from the initial forecast.**

*Following the stock split effective April 1, 2025 performed at a ratio of 4 : 1.

- We will set a target of 3.5% for dividend on equity ratio (DOE) as a guideline in order to enhance corporate value and achieve stable shareholder returns.
- At the beginning of the fiscal year, both interim and year-end dividends will be forecast based on a guideline of (Equity at the end of the previous fiscal year + Expected equity at the end of the current fiscal year) ÷ 2 × 1.75%, and dividends will be paid out so that the sum of interim dividends and year-end dividends does not fall significantly below 3.5% DOE.



※ For reference, the ratio after the stock split is multiplied.

We have purchased and cancelled treasury shares, in order to do the following: mitigate the impact on the supply and demand of the Company’s shares resulting from the sale of its common stock that was resolved at the Board of Directors meeting held on November 26, 2025; enhancing of shareholder return and improve capital efficiency.

The purchase of treasury shares resolved at the meeting of the Board of Directors on November 26, 2025, is as follows.

Resolution at the meeting of the Board of Directors on November 26, 2025

- | | |
|--|---|
| (1) Class of shares to be purchased | Common stock |
| (2) Total number of shares to be purchased | 600,000 shares (maximum) |
| | ※The percentage to the total number of issued shares (excluding treasury shares) is 2.1%. |
| (3) Total amount of purchase cost | 1,000 million yen (maximum) |
| (4) Period of purchase | From December 11,2025 to March 31, 2026 |
| (5) Method of purchase | Auction market on the Tokyo Stock Exchange |

Cumulative total of treasury shares purchased based on the above Board of Directors resolution (As of January 31, 2026)

- | | |
|--------------------------------------|-----------------|
| (1) Total number of shares purchased | 429,000 shares |
| (2) Total amount of purchase cost | 669,652,800 yen |

The cancellation of treasury shares resolved at the Board of Directors meeting held on November 26, 2025 was completed as follows:

- | | |
|--------------------------------------|---|
| (1) Type of shares cancelled | Common stock |
| (2) Total amount of shares cancelled | 3,480,000 shares |
| | ※The percentage to the total number of issued shares before cancellation10.4% |
| (3) Cancellation date | December 10, 2025 |

03

appendix

Quarterly Consolidated Balance Sheets

(Million yen)	FY2024 Result	Q 3 FY2025 Result	Change	Main changes
Total current assets	47,780	46,894	△886	-Cash and deposits △2,017 -Inventories + 829
Total non-current assets	78,388	79,195	+806	-Property, plant and equipment △2,016 -Investment securities + 2,483
Total assets	126,168	126,089	△79	—
Total current liabilities	26,262	30,838	+4,576	-Current portion of bonds payable + 5,000 -Current portion of long-term borrowings +1,215
Total non-current liabilities	36,992	29,976	△7,015	-Bonds △5,000 -Long-term borrowings △3,015
Total liabilities	63,255	60,815	△2,439	—
Total shareholders' equity	53,059	53,817	+ 757	-Retained earnings △1,767 -Purchase and cancellation of treasury shares + 2,525
Total accumulated other comprehensive income	9,833	11,438	+ 1,604	-Valuation difference on available-for-sale securities +1,841
Non-controlling interests	20	18	△2	—
Total net assets	62,913	65,273	+2,360	—
Total liabilities and net assets	126,168	126,089	△79	—
Equity ratio	49.8%	51.8%	+ 2.0P	—

Quarterly Consolidated Statements of Cash Flows

(Million yen)	Q3 YTD/FY2024 Result	Main changes	Q3 YTD/FY2025 Result	Main changes
Net cash provided by (used in) operating activities	2,765	-Depreciation + 4,429 -Decrease in trade payables $\triangle 3,263$	3,154	-Depreciation + 4,304 -Increase in inventories $\triangle 869$ -Payment for corporate taxes, etc. $\triangle 1,691$
Net cash provided by (used in) investing activities	$\triangle 1,488$	-Purchase of property, plant and equipment and intangible assets $\triangle 3,332$ -Proceeds from sale of investment securities + 2,094	$\triangle 1,105$	-Purchase of property, plant and equipment and intangible assets $\triangle 3,410$ -Proceeds from sale of investment securities + 2,587
Free cash flow	1,277	—	2,048	—
Net cash provided by (used in) financing activities	$\triangle 846$	-Net increase (decrease) in short-term borrowings + 2,931 -Repayments of long-term borrowings $\triangle 1,856$ -Dividends paid $\triangle 792$ -Purchase of treasury shares $\triangle 867$	$\triangle 4,127$	-Repayments of long-term borrowings $\triangle 1,874$ -Purchase of treasury shares $\triangle 390$ -Dividends paid $\triangle 1,728$
Effect of exchange rate change on cash and cash equivalents	4	—	$\triangle 35$	—
Net increase (decrease) in cash and cash equivalents	435	—	$\triangle 2,114$	—
Cash and cash equivalents at beginning of period	10,944	—	12,184	—
Cash and cash equivalents at end of period	—	—	99	—
Net cash provided by (used in) operating activities	11,379	—	10,169	—

These materials are intended to provide management and financial information to investors to help them better understand Kyodo Printing Co., Ltd.

Please use them with the understanding that the following points may apply.

- Financial results forecasts and other forward-looking information is based on the information available to the Company at the time of preparing the materials.
- Please note that actual results may differ from the forecasts and other statements contained herein.
- All investment decisions should be made at the investor's own discretion.
- Although every effort has been made to ensure the accuracy of the information contained herein, information may be incorrect due to circumstances beyond our control.

【Inquiries】

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