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November 9, 2026

To Whom It May Concern:

(English translation of the original Japanese document)

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Representative: Teruomi Ohashi, President
(Securities code: 7914; Tokyo Stock Exchange Prime Market)
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Notice Regarding Organizational Restructuring of the Printing Business for Publishing (Simplified Absorption-Type Split/Short-Form Absorption-Type Split with Wholly-Owned Subsidiary and Absorption-Type Merger between Wholly-Owned Subsidiaries)

As announced in "Formulation of Basic Policy for Organizational Restructuring of the Printing Business for Publishing" dated May 15, 2026, Kyodo Printing Co., Ltd. (the "Company") has been considering the specific organizational structure required to fundamentally reform the Group's printing business for publishing and build a business model geared toward the future. As a result, at a Board of Directors meeting held today, the Company resolved to restructure the Group's printing business for publishing by implementing an absorption-type split with a wholly-owned subsidiary, as well as an absorption-type merger between wholly-owned subsidiaries, as described below.

As the absorption-type split and absorption-type merger constitute an organizational restructuring involving the Company and its wholly-owned subsidiaries as the parties concerned, certain disclosure items and details have been omitted.

1. Purpose of the Absorption-Type Split and the Absorption-Type Merger

The environment surrounding the printing business for publishing is currently experiencing significant changes in market structure due to the advancement of digitalization and the diversification of consumer needs.

Given these circumstances, we have decided to transition the Group's printing business for publishing to an organizational structure that enables faster decision-making and allows us to respond appropriately and in a timely manner to changes in the market environment.

To implement this reorganization, the Company's printing business for publishing (the printing business for publishing sales function operated by the Publications Printing & Information Media Division) will be

transferred to Cosmo Graphic Co., Ltd., a wholly-owned subsidiary of the Company, through an absorption-type split. Additionally, on the same date, an absorption-type merger will be conducted, with Cosmo Graphic Co., Ltd. serving as the surviving company and Kyodo Printing Media Product Co., Ltd., another wholly-owned subsidiary of the Company, as the absorbed company. On the effective date of this absorption-type split and absorption-type merger, Cosmo Graphic Co., Ltd., which is the succeeding company in the absorption-type split and the surviving company in the absorption-type merger, is scheduled to change its company's trade name.

2. Overview of the Absorption-Type Split

(1) Schedule for the absorption-type split

Date of Board resolution for the absorption-type split:	November 9, 2026
Date of conclusion of the absorption-type split agreement:	To be determined
Effective date of the absorption-type split:	October 1, 2027 (scheduled)

(Note) The absorption-type split will be implemented without obtaining a resolution of approval from the general meeting of shareholders, since it satisfies the requirements for a simplified absorption-type split pursuant to Article 784, Paragraph 2 of the Companies Act.

(2) Method of the absorption-type split

This is an absorption-type split in which the Company will serve as the splitting company and Cosmo Graphic Co., Ltd. will serve as the succeeding company.

(3) Details of the allocation related to the absorption-type split

There will be no allocation of shares or other assets as a result of the absorption-type split.

(4) Treatment of subscription rights to shares and bonds with subscription rights to shares following the absorption-type split

Not applicable.

(5) Decrease in capital, etc., due to the absorption-type split

There will be no change in the Company's capital as a result of the absorption-type split.

(6) Rights and obligations to be succeeded by the succeeding company

Cosmo Graphic Co., Ltd. plans to succeed to the assets, liabilities, and other rights and obligations related to the business subject to the absorption-type split to the extent stipulated in the absorption-type split agreement to be concluded between the Company and Cosmo Graphic Co., Ltd.

(7) Prospects for fulfillment of obligations

The Company judges that the succeeding company's obligations arising on or after the effective date of the absorption-type split are likely to be fulfilled.

3. Overview of the Companies Involved in the Absorption-Type Split

(1) Overview of the companies involved

1) Company's trade name	Kyodo Printing Co., Ltd. (the splitting company)	Cosmo Graphic Co., Ltd. (the succeeding company)
2) Business description	Printing business	Plate making business
3) Date of establishment	December 26, 1925	April 1, 1983
4) Head office	4-14-12 Koishikawa, Bunkyo-ku, Tokyo	4-14-12 Koishikawa, Bunkyo-ku, Tokyo
5) Representative	Teruomi Ohashi, Representative Director & President	Takuro Kaieda, Representative Director
6) Capital	4,510 million yen	95 million yen
7) Total number of issued shares	30,000,000 shares	3,250 shares
8) Fiscal year-end	March 31	March 31
9) Major shareholders and their shareholding ratios	The Master Trust Bank of Japan, Ltd. (Trust Account): 8.50% TOKYO PRINTING INK MFG. CO., LTD.: 7.16% Custody Bank of Japan, Ltd. (Trust Account E): 3.26% INTERACTIVE BROKERS LLC: 3.12% artience Co., Ltd.: 3.04%	The Company: 100%
10) Financial position and operating results in the immediately preceding fiscal year	Fiscal year ended March 31, 2026 (consolidated)	Fiscal year ended March 31, 2026 (non-consolidated)
Total equity	65,261 million yen	1,246 million yen
Total assets	123,801 million yen	1,842 million yen
Total equity per share	2,359.63 yen	383,392.41 yen
Net sales	98,205 million yen	3,173 million yen
Operating profit	2,134 million yen	152 million yen
Ordinary profit	2,727 million yen	153 million yen
Profit attributable to owners of parent	3,960 million yen	124 million yen
Basic net income per share	141.15 yen	38,342.95 yen

(2) Description of the business to be split

The Company's printing business for publishing (the printing business for publishing sales function operated by the Publications Printing & Information Media Division)

(3) Operating results of the businesses to be split

Net sales: 13,123 million yen

(4) Items and amounts of assets and liabilities to be split

To be determined

4. Overview of the Absorption-Type Merger

(1) Schedule for the absorption-type merger

Date of Board resolution for the absorption-type merger:	November 9, 2026
Date of conclusion of the absorption-type merger agreement:	To be determined
Effective date of the absorption-type merger:	October 1, 2027 (scheduled)

(2) Method of the merger

This is an absorption-type merger in which Cosmo Graphic Co., Ltd. will serve as the surviving company and Kyodo Printing Media Product Co., Ltd. (7514 Motokurihashi, Goka-machi, Sashima-gun, Ibaraki; Representative Director: Ryuichi Iwaoka; Printing and binding business; Capital: 60 million yen) will serve as the absorbed company.

5. Status Following the Absorption-Type Split and the Absorption-Type Merger

- The Company (the splitting company)

  There will be no changes to the Company's trade name, head office location, the title and name of the representative, business description (excluding the business subject to the absorption-type split), capital, or fiscal year-end.
- Cosmo Graphic Co., Ltd. (the succeeding company / the surviving company)

  Trade name: To be determined (The trade name is scheduled to change on the effective date of the absorption-type split and the absorption-type merger.)

  Head office: 4-14-12 Koishikawa, Bunkyo-ku, Tokyo

  Representative: To be determined

  Business description: Printing business for publishing (sales, plate making, and printing/binding)

  Capital: To be determined

  Fiscal year-end: March 31

6. Future Outlook

Since the absorption-type split and the absorption-type merger involve the Company and its wholly-owned

subsidiaries as the parties concerned, the impact on its consolidated financial results will be minimal.